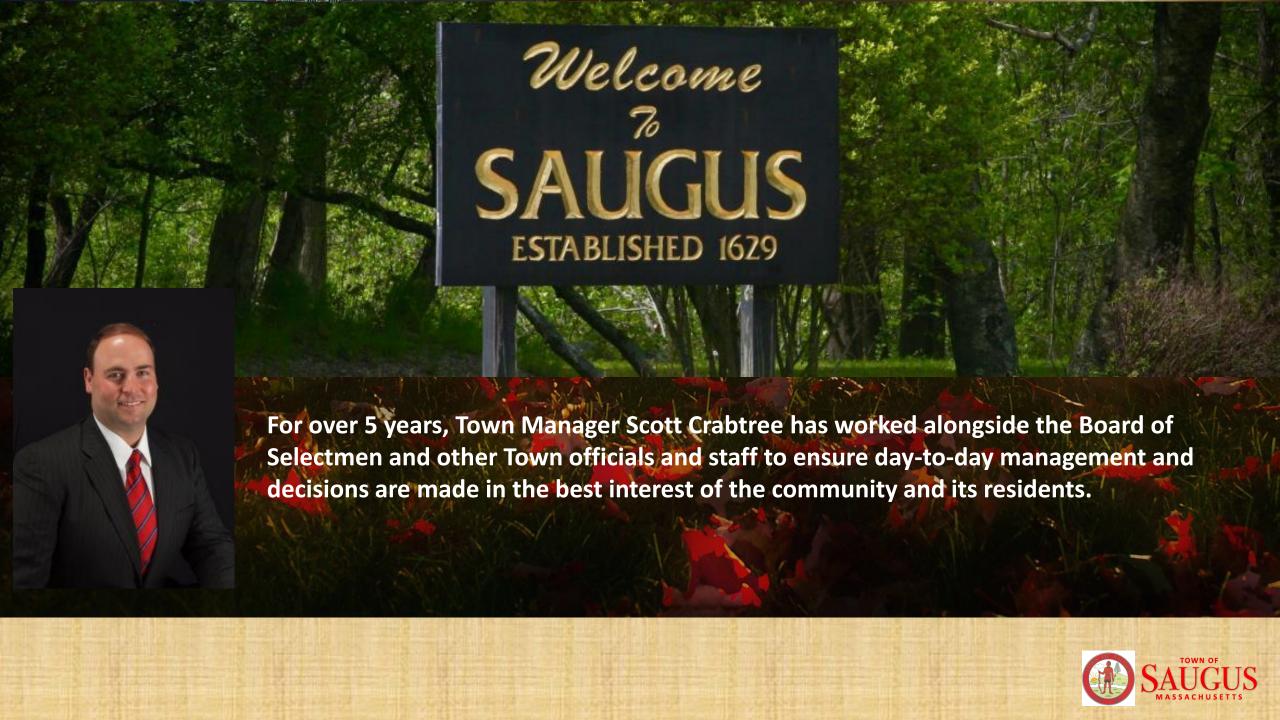
Creating Success for Saugus

A review of the priorities, objectives, accomplishments, and successes of Saugus for the past five+ years







Priorities and Objectives



- Ensure Town government is accountable and transparent, and implements sound financial management, policies and procedures to support enhanced infrastructure and services for residents
- Support the children of Saugus with a learning environment that exceeds State standards for a top-rated, Level 1 School District and supports the Town's vision of ensuring high quality education for current and future generations of students
- Identify opportunities and grants to supplement Town services and support key community objectives relating to community safety, transportation, infrastructure, environment and economic development
- Expand economic development opportunities and enhance vitality of the community by amending the Town's Zoning By-Laws on Route 1, streamlining policy guidelines for evaluating rezoning requests and leading major development projects
- Provide high quality, affordable housing opportunities for low and moderate-income households in order to enhance household, neighborhood and community stability

Priorities and Objectives continued



- Maintain, preserve and incorporate improvements to infrastructure that supports the safety and quality of neighborhoods and the Town's planned economic development projects
- Provide and promote community and recreational opportunities for all ages
- Create a unified community in which Town leadership works together to achieve goals and support the best interests of the residents of Saugus
- Adopt energy reduction goals for the Town and create services and systems for collection and disposal that support recycling and waste reduction
- Negotiate contracts and agreements in the best interests of the Town
- Provide services that are responsive to the community and focused on improving quality of life





Ensure accountable and transparent Town government with sound financial management, policies and procedures to support enhanced infrastructure and services



- Bond rating increased to AA+/Stable by S&P in 2016 highest in Saugus history
 - Taxpayers to save \$7.2 million estimated in borrowing for Middle-High School District-Wide Plan
 - Town recognized for revenue/expenditure assumptions, monitoring progress vs budget, LT financial plan
- Stabilization fund estimated \$6 million highest in Saugus history
- \$2.9 million Free Cash certified funded rainy day account, paid for snow/ice removal
- Developed annual fiscal budgets that eliminate structural deficits
- Developed financial management policies & practices; Commended by Dept of Revenue
- Implemented procurement and purchasing policies, resulting in cost savings
- Maintains operational efficiencies with lean workforce
- Established five-year Capital Improvement Plan in collaboration with department heads, boards and commissions





Support our children with learning environment that exceeds MA standards for top-rated schools and Town's vision of ensuring high quality education



- Overwhelming support for new 21st century education plan and MSBA Middle-High School
 - New Middle-High School/grades 6-12 includes multipurpose athletic field and outdoor track
 - Renovate Belmonte Middle for upper elementary/grades 3-5 and Veterans Elementary for PreK-grade 2
 - Voter approval for District-wide Master Plan as high as 71%
- Gained MSBA approval and award up to \$65.1 million for new MSBA Middle-High School
 - Completed Modules 1-4: Eligibility Period, Forming Project Team, Feasibility Study, Schematic Design
 - Progressing through Module 5, Funding the Project; Soon to begin Module 6, Detailed Design
- Launched plan to assist eligible seniors/veterans/others with associated taxes through double tax exemption





Identify opportunities and grants to support community objectives relating to safety, transportation, infrastructure, environment, economic development

- Secured \$65.1 million grant through MSBA for new Middle-High School plus \$5.5 million in outside grants/funding over past 3+ years
- Access to over \$5 million in funding through grants, including:
 - FEMA SAFER for 8 new firefighters and turnout gear; thermal imaging cameras; and Police COPS
 - MassDOT to construct new, safer bridge to replace bridge on RT129 near Wakefield
 - Dept of Energy Resources for clean energy access, backup generators at public safety building and Senior Center
 - LEAP/MAPC for Green Communities designation and funding, and completion of solar landfill project
 - Seaport Econ Council for River Walk feasibility study/design/permit, plus potential for \$3+ million for construction
 - MA Gaming Commission for Saugus/Revere Transportation Planner and Community Mitigation
 - Dept of Conservation to revamp Tree Farm, create nursery, provide training
 - Dept of Housing to develop Housing Production Plan
 - Exec Office-Admin/Finance to develop GIS strategic plan, update Open Space/Recreation Plan, facilitate budgeting
 - Initiated solar landfill project behind DPW, bringing in \$80K annually and est. 2 million kilowatts in electric credits
- Land reclamation agreement for Rt 99 Quarry site brings monthly grant for parks/recreation and new revenue of \$36K/yr minimum plus fees per truck load that may total \$100K+ each year
- Renegotiated Wheelabrator tipping fees to save \$171K plus ongoing expense savings



Expand economic development opportunities by amending Route 1 zoning and provide high quality, affordable housing opportunities

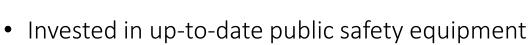


- Developed economic development vision while successfully passing many rezoning articles
- Created Planning & Development Department to handle rising economic development demands and supervised major development projects in Route 1 zoning and overlay districts
- Assisted with development of Housing Production Plan
- Brought grants in for local clean energy and efficiency projects through designation as a Green Community by the Department of Energy and Resources





Maintain, preserve and incorporate improvements to infrastructure that supports the safety and quality of neighborhoods and the Town's planned economic development projects



- Police cruisers, building maintenance equipment and DPW trucks/equipment
- Implemented reverse 911 directory informing public of safety notices
- Prioritize maintenance efforts to ensure roads and sidewalks are in optimum condition
 - Lincoln Avenue Revitalization Project
 - Supported capital improvements to Lincoln Avenue pumping station
- Ensuring safety of our neighborhoods and increasing public safety capacity
 - Promoting and hiring in Police, Fire and DPW departments
 - Hiring eight new firefighters through \$1.5 million FEMA SAFER grant
 - Installing security cameras and lighting at schools and parks
 - Police department earned its accreditation for best practices and professionalism







Provide and promote community and recreational opportunities for all ages



- Organized efforts to re-build/design parks and playgrounds with bright, new, safer equipment
 - Bucchiere/ Bristow Park
 - Handicap-accessible play area plus sports areas and T-ball field
 - Walking track with workout stations for all ages
 - Brand-new, on site parking lot
 - Veterans School Playground
 - Wheelchair accessible inclusive playground equipment
 - Updated basketball court
 - Belmonte Middle School
 - Five new tennis courts for tournament play
 - Pickleball court
 - Shot put area adjacent to the track
 - Lights installed soon for night play







Create a unified community in which Town leadership works together to achieve goals and support the best interests of the residents of Saugus



- Increased collaboration between Town administration and School Department and Superintendent
 - Strengthening relationships that benefits families of Saugus
- Forward momentum on key initiatives which boost public confidence
- Enhanced communications between Town leadership and residents
 - Informational meetings around Town
 - Town Manager's Desk cable-TV interviews
- Town- sponsored special community events
 - Tree Lighting, Founder's Day, Christmas Eve Parade, Celebrating Saugus' Success, Halloween Activities





Adopt energy reduction goals for the Town and create services and systems for collection and disposal that support recycling and waste reduction

- Town designated as a Green Community by the Department of Energy Resources
 - Received \$451,000 in grants
- Initiated Solar Landfill Project behind DPW bringing in \$80,000 annually and an estimated 2 million kilowatts in electric credits
- Invested in 2 electric vehicles and 1 charging station for greater and cleaner energy conservation within Community
 - Fully funded through grants and incentives, free of charge for residents
 - Vehicles offer improved fuel economy, lower fuel costs, reduced emissions
 - Utilized by Department of Public Works and Parking Enforcement
- Established a Center for Hard to Recycle Materials (CHaRM), first of it's kind in MA
- Promoted water conservation through rain barrel giveaway program





Negotiate contracts and agreements in the best interest of the Town



- Successful negotiations with Revere, Winthrop and Chelsea to form Winnisimmet Regional Opioid Collaborative to address opiate use and abuse
- Worked with cities of Revere, Malden, Chelsea and Lynn on mitigation related to impacts of the proposed gaming casino in Everett
- Collaborated with City of Revere in applying for funding from the Massachusetts Gaming Commission for a Transportation Planner (\$150,000 allocated)
- Formed numerous partnerships through regional agreements with surrounding communities ensuring more efficient ways to deliver Town services to residents in an affordable manner
 - Veteran Benefit Services and Affordable Housing Services





Provide services that are responsive to the community and focused on improving quality of life

- Initiated and maintaining of "Sachem Red" and white crosswalks
- Beautification of Saugus center and Cliftondale square
 - Hanging flower baskets in Summer months
 - Lights on trees during winter months
 - Adornment of Town hall with American flag buntings
 - Seasonal banners hung from telephone poles
- Quick response in addressing resident concerns
- Repainting landmark town signs











Additional Accomplishments/ Successes



- Assisted in resolving financial & administrative issues related to SCTV during transition from previous to current Board of Directors
 - Completion of audits, tax returns filed, financial processing and record keeping
- Helped take steps to resolve the Bellevue Heights subdivision issue by:
 - Switching over the subdivision's electricity account to the Town to ensure street lights would be kept on
 - Seeking outside legal counsel to address the ongoing matter
- Instituted public Wi-Fi reception in Town Hall
- Became certified as an Assessor by the Commonwealth of Massachusetts
- MCCPO certified
- Saugus became designated as a Purple Heart Community
- Supported funding and plan to address Elm Street flooding, drainage



